



2017

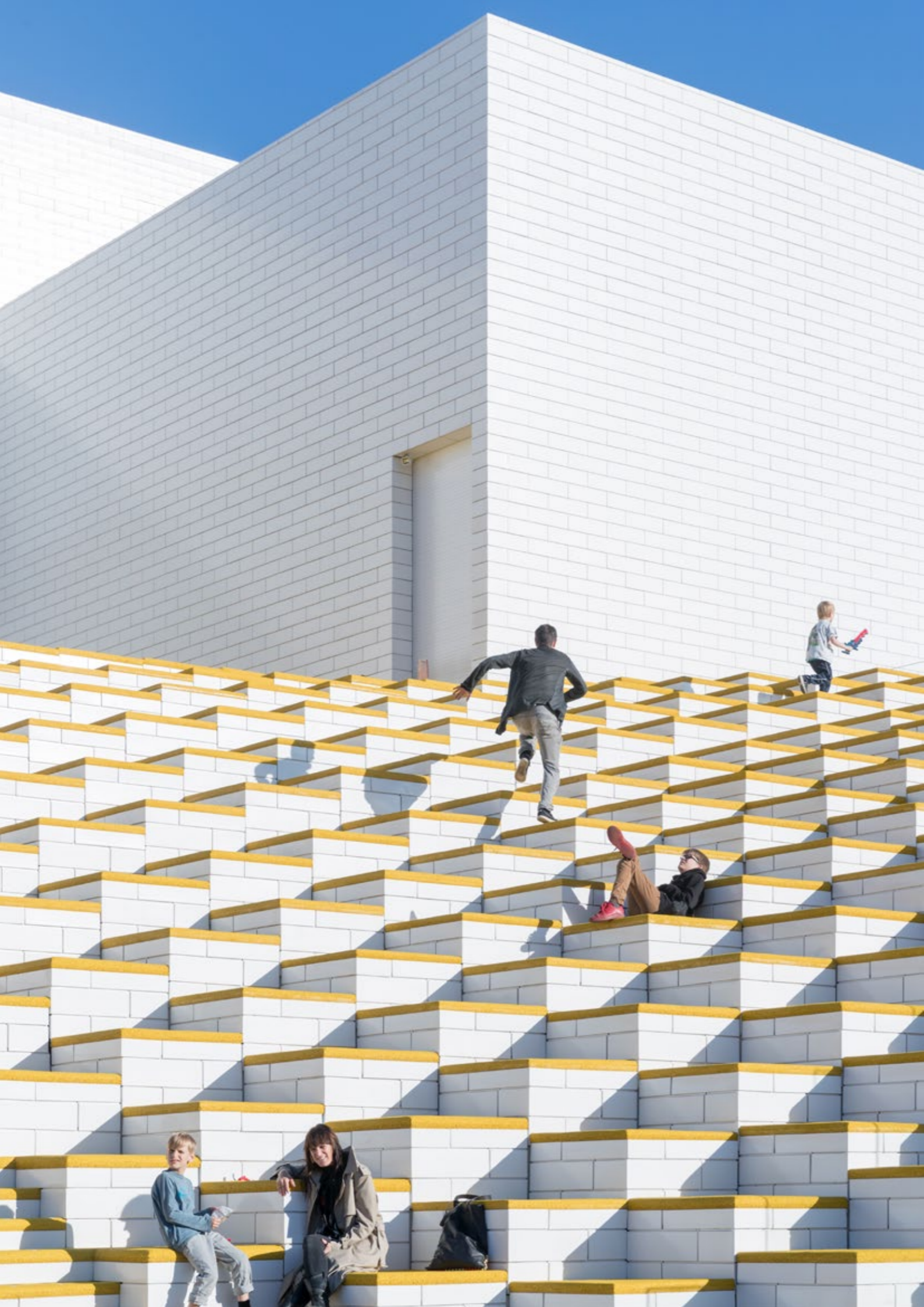
Cultural Infrastructure Index



GCDN

**Global Cultural
Districts Network**

An Initiative of AEA Consulting



2017

Cultural Infrastructure Index

The Cultural Infrastructure Index, undertaken for the Global Cultural Districts Network by AEA Consulting, seeks to measure investment in capital projects in the cultural sector, identifying projects with a budget of US\$10 million or more that were publicly announced or completed within a calendar year. "Cultural infrastructure" comprises museums, performing arts centers, and cultural hubs or districts, and projects tracked include new buildings, renovations, and expansions.



Above: Foro Boca Concert Hall. Boca del Río, Mexico. Completed in 2017.

Left: Lego House. Billund, Denmark. Completed in 2017.

Cover: Louvre Abu Dhabi. Completed in 2017.



Introduction

We are pleased to present the 2017 Cultural Infrastructure Index. The data that underpins the Index is gathered daily throughout the year by AEA staff members who scour hundreds of publications in English, Spanish, Russian, and Chinese, including several aggregator sites and news forums. While we can not claim that the Index is exhaustive, it is intended to provide a broad snapshot of annual global cultural infrastructure investment and provide useful information on the number, type, location, and budgets of major cultural infrastructure projects announced and completed each year.¹

This year's analysis finds that:

- US\$9.9 billion-worth of new physical assets were completed globally in 2017 across 107 projects, and a further US\$7.6 billion in investment in 123 projects was announced. This represents a modest increase in both the number and value of *completed*



Museum of the Second World War. Gdansk, Poland. Completed in 2017.

projects (6% and 17%, respectively) over 2016; but a decrease of 9% by number and 11% by value of projects announced. Two data points a year apart do not constitute a trend, but *if they did* the trend would suggest we are at or near a peak in infrastructure investment. Further investigation in next year's Index will reveal more.

- The median budget for announced projects was US\$36.8 million, higher than that for completed projects (US\$36.1 million) but not a material change from 2016.
- There was a significant bump in completed project value in the Middle East – from \$500,000 in 2016 to \$2.1 billion – reflecting the completion of the Louvre Abu Dhabi, the most expensive arts building of 2017, and the Sheikh Jaber Al Ahmad Cultural Centre in Kuwait.
- We also noted a geographic expansion of investment well beyond the bellwethers: projects in the top 75 global cities² accounted for just 31% of completed projects and 35% of announced projects we tracked. And while London (9), New York (8), Chicago, Paris, and Shanghai (6 each) unsurprisingly led in the number of 2017 projects tracked by the Index, Perth, Western Australia and Memphis, Tennessee in the US each saw four projects announced or completed.
- Museums remain by far the most dominant building type, by number and budget type. Beginning in the 2017 Index, we have sought to tease out expenditure on multifunctional and mixed-use venues that combine in close proximity visual and/or performing arts with another function – residential, retail, or offices for example. There were some 25 of these buildings completed, with a median capital budget of \$45 million, and another 19 announced, with a median budget of \$35 million.

With respect to the geographic distribution of projects around the globe, North America continues to lead by number of projects (43 completed / 57 announced) as it did in 2016, with Europe in second place again (33 completed / 40 announced) and Asia in third place (21 completed / 17 announced). Again, as was the case in 2016, when dollar value is taken rather than number of projects, the position of North America and Europe is reversed, with Europe in the lead.



Musée d'arts de Nantes. Nantes, France. Renovation completed in 2017.

We have added a few more categories this year – as with this entire exercise, we will be able say more on these fronts as we add time-series data, but initially:

- Architects: While we don't have the architects for all buildings, those with the most projects in the Index were Frank Gehry (4 projects), David Chipperfield (3 projects), and Kengo Kuma (3 projects). While many believe the era of the "starchitect" may be ending, there are no surprises there, and in line with Guido Guerzoni's heroic analysis *Museums on the Map, 1995-2012*;
- A breakdown between new buildings, renovations, and expansions: 66%, 22% and 13% respectively;
- A breakdown of the sponsoring organizations between not-for-profit, public, and commercial entities: 52%, 40%, and 8% respectively.

This last figure will be worth watching closely. We have witnessed heavy investment in arts buildings for the past quarter of a century – much initially driven by the public sector, frequently to anchor urban redevelopment and attract inward investment and tourism, even where the recipients of funding are not-for-profit or other private entities. The level of investment remains at very high levels despite major changes in cultural and social priorities, and in geopolitical and economic fortunes. Cultural infrastructure strategies are now part of the discourse about public policy, from Australia³ to Canada⁴, India to China⁵.

However, the private sector now appears to be driving a further wave of investment, particularly as the definition of "culture" also expands. This is partly as zoning is used by the public sector to incentivize private investment; but it also appears driven by the desire to secure a distinctive identity or brand in the face of homogenizing economic forces. For many developers, retail can no longer be relied on either to drive foot traffic or create a compelling identity for its commercial and residential hinterland. Experiences are what now do that – they can be culinary, recreational, leisure-related, or...even... cultural.

Arts infrastructure therefore has come to play an important part in the experiential economy. Mixed-use developments like Zeitz MOCCA in Cape Town and the Guardian Art Center in Beijing (see the case studies that follow), both of which incorporate hotels, event spaces, and other uses, are increasing in number, becoming important drivers of investment and brand building.

We look forward to the 2018 Index to continue to monitor these and other trends.

¹ Although this is the second year of formal publication, AEA has tracked infrastructure projects in the cultural sector for over five years and therefore is able to identify new projects as opposed to re-announced projects with some accuracy. Budget data in currencies other than US dollars were converted to US dollars using conversion rates current to February 2018.

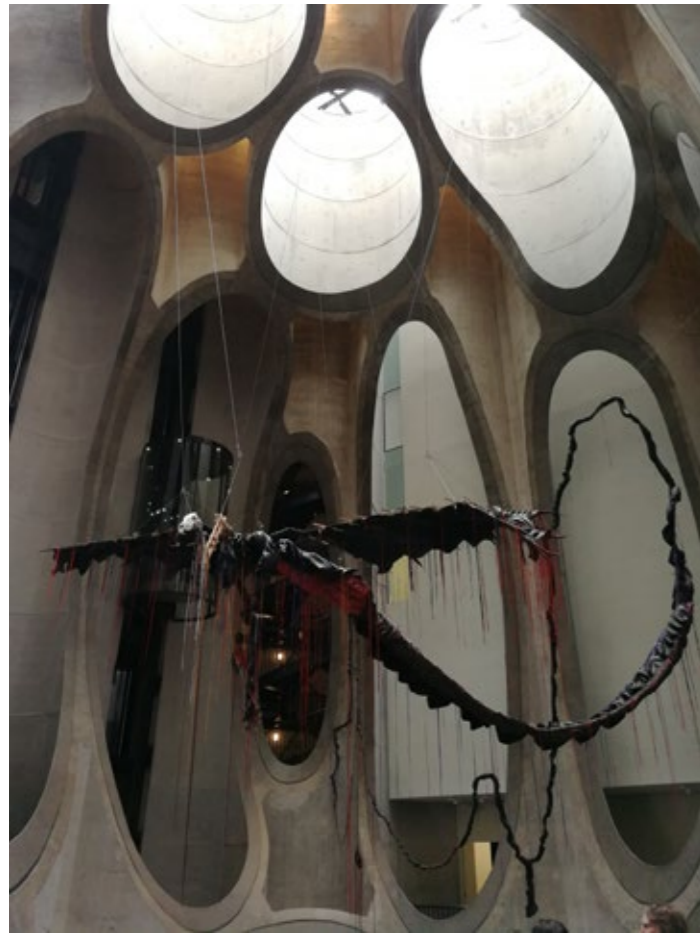
² As determined by the A.T. Kearney report Global Cities 2018.

³ See New South Wales' Cultural Infrastructure Strategy: https://www.create.nsw.gov.au/wp-content/uploads/2017/11/CIS_Report_Final.pdf

⁴ See Canada's framework, at https://www.creativecity.ca/database/files/library/News_5_E.pdf

⁵ <https://www.modumag.com/articles/cultural-infrastructure-in-china-a-new-strategy-in-urban-marketing/>

Case Studies



Zeitz Museum of Contemporary Art Africa

Cape Town, South Africa
Architect: Heatherwick Studio

The genesis of Zeitz MOCAA began in 2001, when the grain silo that now serves as its home – once the tallest structure in Sub-Saharan Africa – ceased operation. GrowthPoint, a property management company that co-owns the Victoria & Alfred Waterfront where the silo stands together with the Public Investment Corporation, had a relic to reuse. It began to explore possible solutions for ways the historic building might become part of the public sphere of the waterfront, one of the most heavily pedestrian trafficked areas in South Africa; Thomas Heatherwick was eventually brought on board to further develop opportunities.

Meanwhile, Jochen Zeitz, then CEO of Puma, had been working with curator Mark Coetzee since 2008 to build

a collection of contemporary art from African and its diaspora. These two efforts soon found one another – the V&A Waterfront bringing the building, architect, and building funds; and Zeitz bringing the collection and a contribution to operating costs. The result is the first major international museum for contemporary art from Africa, merging the private collection of Zeitz (on long-term loan) into a conversation around a broader African and global artistic discourse.

At the heart of the building is the Atrium, connecting what were once two separate buildings, the elevator tower and the grain silos. Over four years, the space was transformed into a contemporary cathedral, an “interior icon” that rises 33 meters high. It was carved out of the original silos using industrial-diamond cable to cut into the existing concrete, which were then recast with added concrete. In total, there are nine museum floors, with approximately 9,500 square meters of programmable space – divided into 80 galleries, a rooftop sculpture garden, and 100 additional support areas that incorporate storage, conservation, and spaces for centers of costume, performative practice, and moving image (among others). Zeitz MOCAA is crowned by a multifunctional event space for 200 guests that looks out onto the sculpture garden and beyond, to a 270-degree view of Cape Town and possibly the best view of Table Mountain in the city.

Above the museum sits a 28-room boutique hotel, The Silo. Designed and operated independently from Zeitz MOCAA, it reflects the ultimately commercial nature of the site’s development, driving value through its premium location and close relations to the cultural development below. While unaffiliated, it is fit out with international and South African art that is hand-selected by the hotel operator to complement the work on view in the galleries below.

Guardian Art Center

Beijing, China
Architect: Büro Ole Scheeren

The Guardian Art Center – the new home to China’s oldest auction house – blends culture and commerce in one building, attempting to create a new typology through a physical space that represents the tensions embedded in fine arts auction. Scheeren calls the building a “machine for exhibitions and events” – a catalyst for exchange in all its forms: social, cultural, and commercial.

The central focus of the building is two main column-free spaces that total 1,700-square meters of space, which seek to maximize flexibility in order to be used to provide a unique zone that can flex between exhibitions, auctions, and events. Mechanisms within the ceiling and floor of the spaces provide quick adaptability that can create a space with the scale of a hangar. It accommodates auctions and related exhibitions throughout the seasonal auction calendar, but for most of the year, its spaces provide a home for cultural programming with a broader educational mandate, including special exhibitions, symposia, and more. On the second floor, additional galleries provide further

space for display, while on the basement levels, there are two dedicated auction rooms, providing more traditional and formal settings for auction. These core spaces are surrounded by a network of discrete spaces for supporting needs – art storage and conservation studios, educational facilities, a café & bookstore, several restaurants, and office space – freeing the core elements to work in as many different ways as possible. The building is capped by the 120-room PuXuan Hotel and Spa, open in early 2018, that features views to the Forbidden City two blocks away, and a lifestyle concept that aims to seamlessly integrate (and further) the machine for art and exchange below.

The building itself also seeks to engage a further dialogue, between historic and contemporary – necessary to gain planning approvals for the site. Its lower levels attempt to weave into the fabric of the older area surrounding the Forbidden City, echoing the scale of the hutongs through smaller, pixelated forms on the exterior – punctured by thousands of circular openings in order to create an abstracted landscape silhouette facade that subtly replicates one of China’s most important historic landscape paintings, Dwelling in the Fuchun Mountains. Meanwhile, the upper floors of the building respond to the larger scale of the contemporary city that has emerged, using glass bricks to evoke the materials of the hutongs while developing a monumental exterior ring.



230
PROJECTS
79 IN GLOBAL CITIES

PROJECTS
ANNOUNCED **123**

PROJECTS
COMPLETED **107**



MUSEUM/
GALLERY



PERFORMING
ARTS CENTER



MULTIFUNCTION
ARTS VENUE



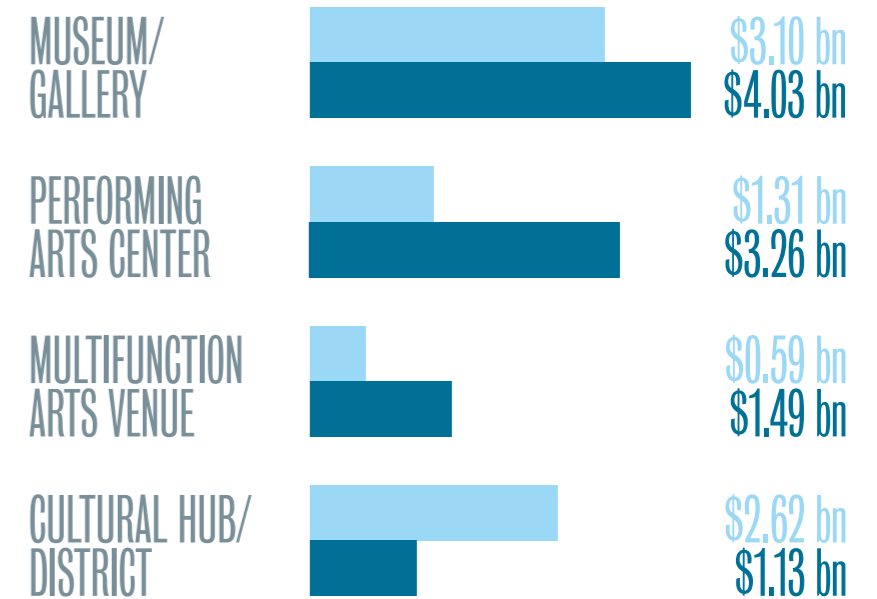
CULTURAL HUB/
DISTRICT



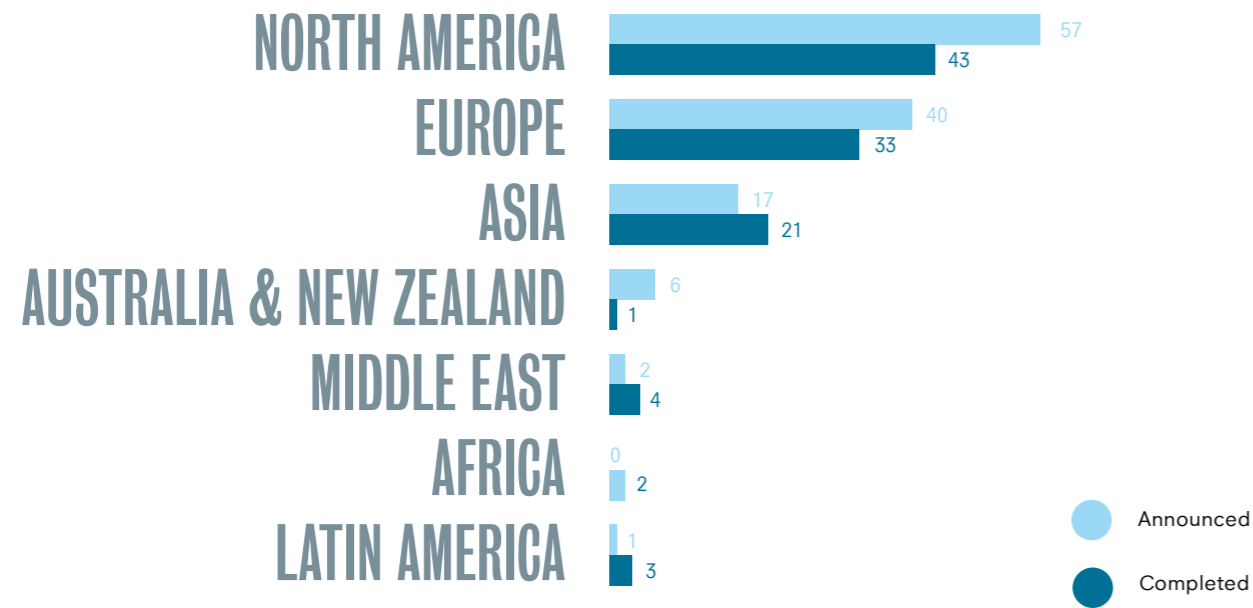
MEDIAN SQ METERAGE
PER PROJECT
5965

MEDIAN COST PER
SQ METER
\$6728

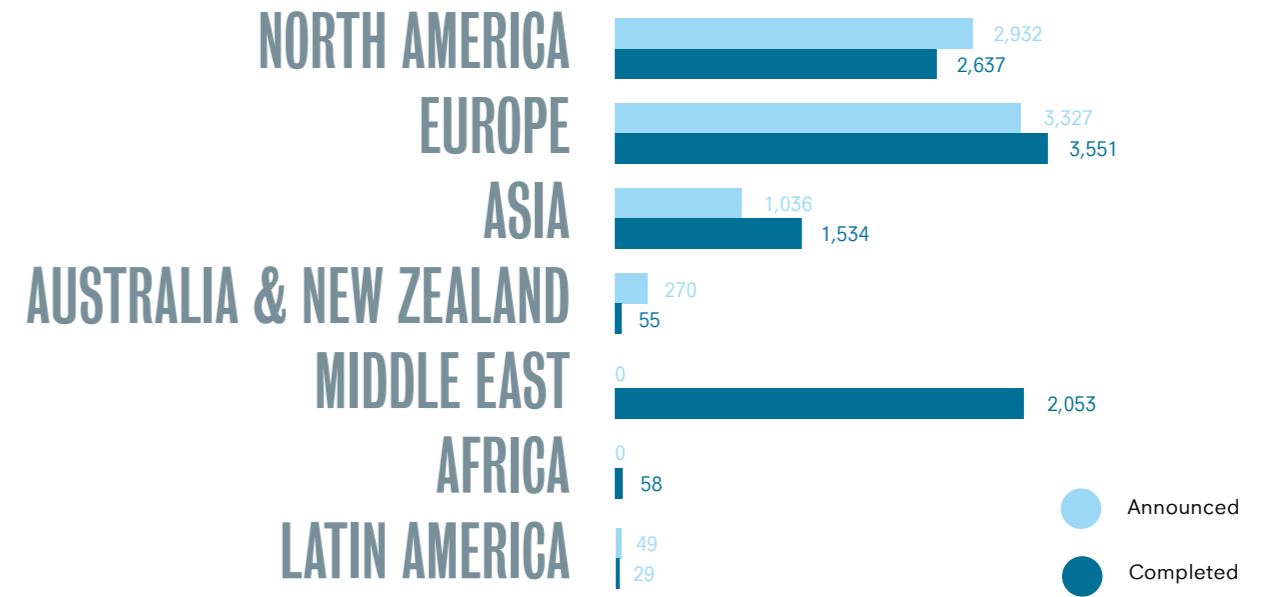
\$7.62 bn PROJECTS ANNOUNCED
\$9.92 bn PROJECTS COMPLETED



Number of projects announced/completed, by region

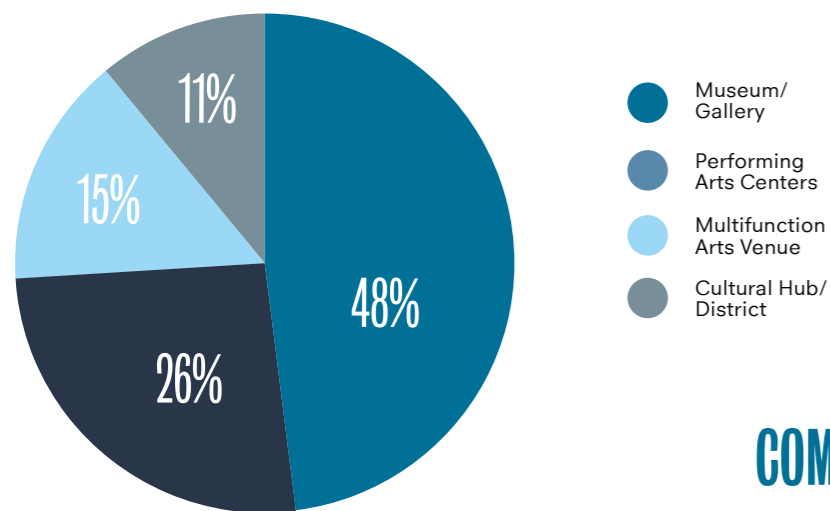


Total budget invested (US\$ in millions), by region

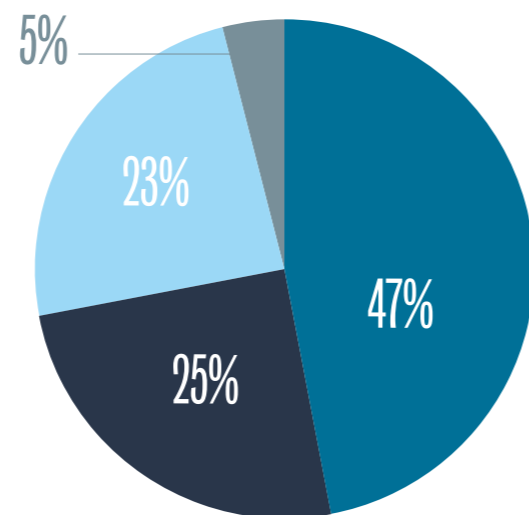


Percentage of projects by building type

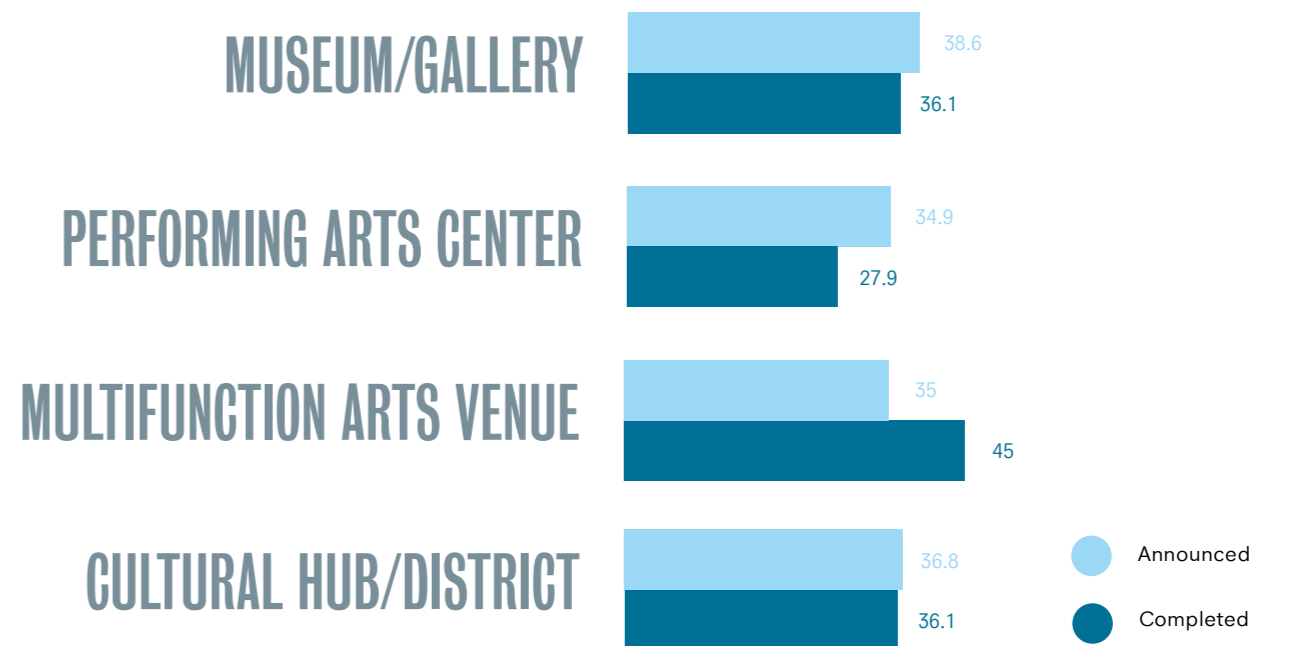
ANNOUNCED



COMPLETED



Median budget by project type (US\$ in millions)



NORTH AMERICA

Museum/Gallery
33 announced, 21 completed

Performing Arts Center
17 announced, 13 completed

Multifunction Arts Venue
7 announced, 7 completed

Cultural Hub/District
2 completed

Chicago

Museum/Gallery
4 announced, 1 completed

Performing Arts Center
1 completed

New York

Museum/Gallery
2 announced, 3 completed

Performing Arts Center
1 completed

Multifunction Arts Venue
1 announced, 1 completed

London

Museum/Gallery
2 announced, 2 completed

Performing Arts Center
1 completed

Cultural Hub/District
3 announced

ASIA

Museum/Gallery
9 announced, 11 completed

Performing Arts Center
4 announced, 1 completed

Multifunction Arts Venue
3 announced, 9 completed

Cultural Hub/District
1 announced

Shanghai

Museum/Gallery
1 announced, 2 completed

Performing Arts Center
1 announced

Multifunction Arts Venue
1 completed

EUROPE

Museum/Gallery
14 announced, 15 completed

Performing Arts Center
7 announced, 11 completed

Multifunction Arts Venue
7 announced, 5 completed

Cultural Hub/District
12 announced, 2 completed

Paris

Museum/Gallery
1 announced, 1 completed

Performing Arts Center
3 completed

Multifunction Arts Venue
1 announced

Cultural Hub/District
1 announced

AUSTRALIA & NEW ZEALAND

Museum/Gallery
2 announced

Performing Arts Center
4 announced, 1 completed

LATIN AMERICA

Performing Arts Center
1 completed

Multifunction Arts Venue
1 announced, 2 completed

AFRICA

Museum/Gallery
1 completed

Multifunction Arts Venue
1 completed

MIDDLE EAST

Museum/Gallery
1 announced, 2 completed

Multifunction Arts Venue
1 announced, 1 completed

Cultural Hub/District
1 completed

Top 10 Budgets for Announced Projects

Name	Budget	City/State	Country	Region	Project Type
Peninsula Place Cultural Hub	\$1,400,000,000	London	UK	Europe	Cultural Hub/District
Natural History Museum	\$533,000,000	Ho Chi Minh City	Vietnam	Asia	Museum/Gallery
SOYO Cultural Hub	\$416,500,000	Leeds	UK	Europe	Cultural Hub/District
The Alamo Plaza and Museum	\$400,000,000	San Antonio, TX	US	North America	Museum/Gallery
Gateshead Quays Arts and Leisure Complex	\$282,000,000	Gateshead	UK	Europe	Cultural Hub/District
Duckworth Square Cultural Hub	\$208,300,000	Derby	UK	Europe	Cultural Hub/District
Natural History Museum	\$200,000,000	Phoenix, AZ	US	North America	Museum/Gallery
University of California Irvine Museum and Institute of California Art (MICA)	\$200,000,000	Irvine, CA	US	North America	Museum/Gallery
LA MAISON LVMH / Arts - Talents - Patrimoine	\$193,000,000	Paris	France	Europe	Multifunction Arts Venue
New Brunswick Performing Arts Center	\$190,000,000	New Brunswick, NJ	US	North America	Performing Arts Center

Top 10 Budgets for Completed Projects

Name	Budget	City/State	Country	Region	Project Type
Louvre Abu Dhabi	\$1,260,000,000	Abu Dhabi	UAE	Middle East	Museum/Gallery
Elbphilharmonie	\$974,700,000	Hamburg	Germany	Europe	Performing Arts Center
Sheikh Jaber Al Ahmad Cultural Centre	\$775,000,000	Kuwait City	Kuwait	Middle East	Cultural Hub/District
Museum of the Bible	\$500,000,000	Washington, D.C.	US	North America	Museum/Gallery
Staatsoper Berlin	\$494,000,000	Berlin	Germany	Europe	Performing Arts Center
Macedonian Philharmonic Orchestra Concert Hall	\$453,000,000	Skopje	Macedonia	Europe	Performing Arts Center
Lewis Center for the Arts	\$330,000,000	Princeton, NJ	US	North America	Multifunction Arts Venue
Jiangsu Grand Theatre	\$318,000,000	Nanjing	China	Asia	Performing Arts Center
Phillip and Patricia Frost Museum of Science	\$305,000,000	Miami, FL	US	North America	Museum/Gallery
Guardian Art Center	\$303,000,000	Beijing	China	Asia	Multifunction Arts Venue

All Projects Tracked: Announced

Name	City/State	Country	Region	Project Type	Building Type	Architect	Square Meters	Cost in US dollars	Org Type
Agua Caliente Cultural Center	Palm Springs, CA	US	North America	New	Multifunction Arts Venue	JCJ Architecture	4,459	\$80,000,000	
Alte Oper	Frankfurt	Germany	Europe	Renovation	Performing Arts Center	Buero Wagner		n/a	
American Museum of Natural History Northwest Coast Hall	New York, NY	US	North America	Renovation	Museum/Gallery	WHY Architecture		\$14,500,000	Not-for-profit
American Sports Museum	Chicago, IL	US	North America	New	Museum/Gallery			\$50,000,000	Not-for-profit
Art Center South Florida	Miami, FL	US	North America	Expansion	Multifunction Arts Venue			n/a	Not-for-profit
Art Gallery of Western Australia	Perth	Australia	Australia/New Zealand	Renovation	Museum/Gallery			\$19,300,000	Public
Asheville Art Museum	Asheville, NC	US	North America	New	Museum/Gallery		6,317	\$24,000,000	Not-for-profit
Asian Art Museum	San Francisco, CA	US	North America	Expansion	Museum/Gallery	WHY Architecture		\$90,000,000	Not-for-profit
Atatürk Cultural Center	Istanbul	Turkey	Europe	New	Multifunction Arts Venue	Murat Tabanlıoğlu	35,206	n/a	Public
Aurora Theatre Arts Complex	Lawrenceville, GA	US	North America	New	Performing Arts Center	Stevens & Wilkinson	7,432	\$26,000,000	
Baker Street Paisley Performing Arts Complex	Paisley	UK	Europe	New	Cultural Hub/District	Stallan-Brand		\$34,300,000	Not-for-profit
Birmingham Museum and Art Gallery	Birmingham	UK	Europe	Renovation	Museum/Gallery			\$55,600,000	Public
Brooks Museum of Art	Memphis, TN	US	North America	New	Museum/Gallery			\$110,000,000	Not-for-profit
Brown University Performing Arts Center	Providence, RI	US	North America	New	Performing Arts Center	REX		n/a	Not-for-profit
Celtic Football Club Museum	Glasgow	UK	Europe	New	Museum/Gallery			\$25,000,000	Public
Center of Creative Art	St. Louis, MO	US	North America	New	Multifunction Arts Venue			\$27,000,000	Not-for-profit
Centre of Franco British Relations	Ouireham	France	Europe	New	Multifunction Arts Venue	Atelier Phileas and Casson Mann	3,100	\$18,400,000	Public
Centre Pompidou Shanghai (West Bund)	Shanghai	China	Asia	New	Museum/Gallery	David Chipperfield Architects	25,000	n/a	Public
Chicago Blues Museum	Chicago, IL	US	North America	New	Museum/Gallery	VOA and BRC Imagination Arts	5,202	\$30,000,000	Commercial
Coastal Discovery Museum	Hilton Head, SC	US	North America	Expansion	Museum/Gallery		2,787	\$10,000,000	Not-for-profit
Cultural Centre	Varanasi	India	Asia	New	Multifunction Arts Venue			\$31,200,000	
Cultural Complex	Tongyeong	South Korea	Asia	New	Multifunction Arts Venue			n/a	Public
Deutsche Bank Art Center	Berlin	Germany	Europe	New	Museum/Gallery		3,000	n/a	Commercial
Discovery Place	Charlotte, NC	US	North America	Renovation	Museum/Gallery	Diller Scofidio + Renfro		n/a	Not-for-profit
Discovery World - Milwaukee Science Museum	Milwaukee, WI	US	North America	Expansion	Museum/Gallery	Eppstein Uhen Architects	1,951	\$18,000,000	Not-for-profit
Duckworth Square Cultural Hub	Derby	UK	Europe	New	Cultural Hub/District		10,200	\$208,300,000	Public
Dundee Printing Works Cultural Hub	Dundee	UK	Europe	New	Cultural Hub/District	Andrew Black Design	18,581	\$23,400,000	Not-for-profit
Extreme Model Railroad and Contemporary Architecture Museum	North Adams, MA	US	North America	New	Museum/Gallery	Gehry Partners	7,700	\$65,000,000	Not-for-profit
Faith and Liberty Discovery Center	Philadelphia, PA	US	North America	New	Museum/Gallery	SaylorGregg	3,718	\$78,000,000	
Fryderyk Chopin Concert Hall and Cultural Institute	Żelazowa Wola	Poland	Europe	New	Multifunction Arts Venue			n/a	Not-for-profit
Gateshead Quays Arts and Leisure Complex	Gateshead	UK	Europe	New	Cultural Hub/District			\$282,000,000	Commercial
GRAMMY Museum China	Sanya	China	Asia	New	Museum/Gallery		3,716	n/a	Not-for-profit
Haishang Cultural Museum Complex	Shanghai	China	Asia	New	Cultural Hub/District	Carlos Castanheira	67,000	\$136,000,000	Public
Hanoi Lotus Centre	Hanoi	Vietnam	Asia	New	Multifunction Arts Venue	decibel(Architecture)))		n/a	Public
Holocaust Museum	Thessaloniki	Greece	Europe	New	Museum/Gallery		7,000	\$26,000,000	Public
Holocaust Museum Houston	Houston, TX	US	North America	Expansion	Museum/Gallery	Mucasey & Associates, Architects	3,345	\$49,400,000	Not-for-profit
International Center for Photography	New York, NY	US	North America	New	Multifunction Arts Venue		3,716	n/a	Not-for-profit
Istanbul City Museum	Istanbul	Turkey	Europe	New	Museum/Gallery	Salon by Alper Derinbogaz	38,000	n/a	Public
King's Theatre	Edinburgh	UK	Europe	Renovation	Performing Arts Center			\$34,700,000	Public
LA MAISON LVMH / Arts - Talents - Patrimoine	Paris	France	Europe	New	Multifunction Arts Venue	Gehry Partners	13,592	\$193,000,000	Not-for-profit
Lumberyard Contemporary Performing Arts Center	Catskill, NY	US	North America	New	Performing Arts Center			\$15,000,000	Not-for-profit
Lyon House Museum Galleries	Melbourne	Australia	Australia/New Zealand	Expansion	Museum/Gallery	Corbett Lyon		\$11,170,000	Not-for-profit
M.K. Ciurlionis Concert Centre	Kaunas	Lithuania	Europe	New	Performing Arts Center		11,750	\$36,800,000	
Magasin 113	Gothenburg	Sweden	Europe	New	Cultural Hub/District	MVRDV and BSK arkitekter	16,500	n/a	Public
Milwaukee Public Museum	Milwaukee, WI	US	North America	New	Museum/Gallery	Rinka Chung Architecture		\$100,000,000	Public

Name	City/State	Country	Region	Project Type	Building Type	Architect	Square Meters	Cost in US dollars	Org Type
Minneapolis Institute of Art	Minneapolis, MN	US	North America	Expansion	Museum/Gallery	David Chipperfield Architects		n/a	Public
Misk Art Institute	Riyadh	Saudi Arabia	Middle East	New	Multifunction Arts Venue	aMDL and Skene Catling de la Peña		n/a	
Montblanc Haus	Hamburg	Germany	Europe	New	Museum/Gallery	Nieto Sobejano Arquitectos	3,660	\$24,700,000	Commercial
Museum of Contemporary Art Denver	Denver, CO	US	North America	Renovation	Museum/Gallery			\$18,000,000	Not-for-profit
Museum of Discover and Science	Fort Lauderdale, FL	US	North America	Expansion	Museum/Gallery	Cambridge Seven Associates	3,158	\$25,000,000	Not-for-profit
National Centre for Performing Arts (NCPA)	Dehli	India	Asia	New	Performing Arts Center			\$54,500,000	Public
National Human Rights Museum	Taipei	Taiwan	Asia	New	Museum/Gallery			n/a	Public
National Museum of Gospel Music	Chicago, IL	US	North America	New	Museum/Gallery		3,716	\$37,200,000	Not-for-profit
National Museum of Iran	Tehran	Iran	Middle East	Renovation	Museum/Gallery			n/a	Public
National Museum of World Writing	Songdo	South Korea	Asia	New	Museum/Gallery		15,650	\$50,800,000	Public
National Portrait Gallery	London	UK	Europe	Expansion	Museum/Gallery	Jamie Fobert Architects		\$49,000,000	Public
Natural History Museum	Ho Chi Minh City	Vietnam	Asia	New	Museum/Gallery	Stevens & Associates		\$533,000,000	Public
Natural History Museum	Phoenix, AZ	US	North America	New	Museum/Gallery	Trevor Pan	27,870	\$200,000,000	Not-for-profit
Natural History Museum of Los Angeles	Los Angeles, CA	US	North America	Expansion	Museum/Gallery	Frederick Fisher and Partners	45,057	n/a	Not-for-profit
Navyseum	Chicago, IL	US	North America	New	Museum/Gallery		12,077	\$43,000,000	Commercial
New Brunswick Museum	Saint John	Canada	North America	New	Museum/Gallery			\$40,000,000	Public
New Brunswick Performing Arts Center	New Brunswick, NJ	US	North America	New	Performing Arts Center	Elkus Manfredi	41,806	\$190,000,000	Not-for-profit
Notre Dame University Raclin Murphy Museum of Art	South Bend, IN	US	North America	New	Museum/Gallery		6,500	\$66,000,000	Not-for-profit
Oberlin College Hall Annex	Oberlin, OH	US	North America	Renovation	Performing Arts Center	Carpenter Sellers Del Gatto Architects	1,490	\$14,000,000	Not-for-profit
Olympia Exhibition Centre	London	UK	Europe	Renovation	Cultural Hub/District	Heatherwick Studio and SPPARC Architects	45,000	\$62,500,000	Commercial
Oregon State University LaSells Stewart Center	Corvallis, OR	US	North America	New	Multifunction Arts Venue			\$60,000,000	Not-for-profit
Palo Alto Junior Museum & Zoo	Palo Alto, CA	US	North America	New	Museum/Gallery	Cody Anderson & Wasney Architects	3,452	\$32,700,000	Public
Paper Island Cultural Centre	Copenhagen	Denmark	Europe	New	Multifunction Arts Venue	Kengo Kuma and Associates and Associates	5,000	n/a	
Penang State Museum	George Town	Malaysia	Asia	Renovation	Museum/Gallery			n/a	Public
Peninsula Place Cultural Hub	London	UK	Europe	New	Cultural Hub/District	Santiago Calatrava	130,064	\$1,400,000,000	Commercial
Performing Arts Center	Kirkwood, MO	US	North America	New	Performing Arts Center			\$25,000,000	Not-for-profit
Performing Arts Center	Mundelein, IL	US	North America	New	Performing Arts Center	Hezner	2,972	\$14,000,000	Not-for-profit
Perth City Hall Cultural Center	Perth	UK	Europe	New	Multifunction Arts Venue	Mecanoo	3,180	\$27,900,000	Public
Perth Museum and Art Gallery	Perth	UK	Europe	Renovation	Museum/Gallery	Hoskins Architects	10,000	\$13,000,000	Not-for-profit
Planet Word	Washington, DC	US	North America	New	Multifunction Arts Venue	Beyer Blinder Belle	3,902	\$20,000,000	Not-for-profit
Plymouth Arts and Recreation Complex	Plymouth, MI	US	North America	Renovation	Performing Arts Center			\$30,000,000	Not-for-profit
Pompidou Centre	Paris	France	Europe	Renovation	Museum/Gallery			\$123,500,000	Public
Punta Arenas International Antarctic Center	Punta Arenas	Chile	Latin America	New	Multifunction Arts Venue	Alberto Moletto, Cristóbal Tirado, Sebastián Hernández, Danilo Lagos	15,000	\$49,000,000	Public
Reynolds-Alberta Museum	Wetaskiwin	Canada	North America	Renovation	Museum/Gallery		10,000	\$32,000,000	Public
Rialto Theatre	El Dorado, AR	US	North America	Renovation	Performing Arts Center			\$32,000,000	Not-for-profit
S17 at L'Île Seguin	Paris	France	Europe	New	Cultural Hub/District	RCR Arquitectes	5,600	n/a	Not-for-profit
Sala Palatului Concert Hall	Bucharest	Romania	Europe	Renovation	Performing Arts Center			\$36,700,000	
San Luis Obispo Museum of Art	San Luis Obispo, CA	US	North America	New	Museum/Gallery	Barcelon & Jang	2,415	\$12,000,000	Not-for-profit
Sensory Museum	Pontevedra	Spain	Europe	New	Museum/Gallery	AGI Architects		n/a	Public
Shanghai Changtan Concert Hall	Shanghai	China	Asia	New	Performing Arts Center			\$72,000,000	
Silkeborg Museum	Silkeborg	Denmark	Europe	Expansion	Museum/Gallery	3XN Architects	1,851	\$10,000,000	Not-for-profit
Singapore Art Museum	Singapore	Singapore	Asia	Renovation	Museum/Gallery			\$65,000,000	Public
Sloan Museum	Flint, MI	US	North America	Expansion	Museum/Gallery		3,716	\$21,000,000	Public
SNG Drama Ljubljana	Ljubljana	Slovenia	Europe	Expansion	Performing Arts Center	Bevk Perović arhitekti	9,093	n/a	Public
SOYO Cultural Hub	Leeds	UK	Europe	New	Cultural Hub/District			\$416,500,000	Commercial
Stages Repertory Theatre at The Gordy	Houston, TX	US	North America	New	Performing Arts Center		6,211	\$30,500,000	Not-for-profit
Stevens Center at the University of North Carolina School of the Arts	Winston-Salem, NC	US	North America	Renovation	Performing Arts Center	Robert A.M. Stern Architects		\$35,200,000	Not-for-profit
Stratford Festival Tom Patterson Theatre	Stratford	Canada	North America	New	Performing Arts Center	Hariri Pontarini Architects		\$47,700,000	Not-for-profit
Sydney Theatre Company	Sydney	Australia	Australia/New Zealand	Renovation	Performing Arts Center	Hassell Studio		\$47,200,000	Not-for-profit
Symphony Hall	Birmingham	UK	Europe	Renovation	Performing Arts Center			\$12,400,000	Public

Name	City/State	Country	Region	Project Type	Building Type	Architect	Square Meters	Cost in US dollars	Org Type
Taipei Astronomical Museum	Taipei	Taiwan	Asia	Renovation	Museum/Gallery			\$16,300,000	Public
Tanglewood	Lenox, MA	US	North America	Expansion	Performing Arts Center	Dongik Lee and William Rawn Associates	2,276	\$30,000,000	Not-for-profit
Texas State Music Museum	Austin, TX	US	North America	New	Museum/Gallery			n/a	Not-for-profit
Thames Estuary Arts Hub	Thames Estuary	UK	Europe	New	Cultural Hub/District			n/a	Public
The Alamo Plaza and Museum	San Antonio, TX	US	North America	Renovation	Museum/Gallery	Fisher Heck Architects		\$400,000,000	Not-for-profit
The Defense and Blockade of Leningrad Museum	St. Petersburg	Russia	Europe	New	Museum/Gallery	Studio 44		n/a	
The Esplanade Theatre	Singapore	Singapore	Asia	New	Performing Arts Center		3,000	\$21,600,000	Public
The Judith and Thomas L. Beckmen YOLA Center @ Inglewood	Inglewood, CA	US	North America	New	Performing Arts Center	Gehry Partners	1,579	n/a	Not-for-profit
The Los Angeles County Museum of Art (LACMA) South Los Angeles	Los Angeles, CA	US	North America	New	Museum/Gallery		7,804	n/a	Not-for-profit
The Maltings at Brewery Square	Dorchester	UK	Europe	New	Cultural Hub/District	Haworth Tompkins		\$11,375,000	Not-for-profit
The Michael D. Eisner Center for Performing Arts	Granville, OH	US	North America	New	Performing Arts Center			\$25,000,000	Not-for-profit
The University of Pennsylvania Museum of Archaeology and Anthropology	Philadelphia, PA	US	North America	Renovation	Museum/Gallery	Gluckman Tang Architects		\$80,000,000	Public
Theatre and Civic Centre	Tunbridge Wells	UK	Europe	New	Performing Arts Center			\$91,000,000	
Tom Golisano Performing Arts Center	Rochester, NY	US	North America	New	Performing Arts Center			\$130,000,000	Not-for-profit
Universal Hip Hop Museum	New York, NY	US	North America	New	Museum/Gallery			\$150,000,000	Not-for-profit
University of California Irvine Museum and Institute of California Art (MICA)	Irvine, CA	US	North America	New	Museum/Gallery			\$200,000,000	Public
USS Bowfin Museum	Honolulu, HI	US	North America	Renovation	Museum/Gallery			\$20,000,000	Not-for-profit
Victoria and Albert Museum Photography Centre	London	UK	Europe	New	Museum/Gallery	David Kohn Architects		n/a	Not-for-profit
Vista Arts Center	Kennewick, WA	US	North America	New	Multifunction Arts Venue	LMN Architects	4,460	\$35,000,000	Not-for-profit
Waikato Regional Theatre	Waikato	New Zealand	Australia/New Zealand	New	Performing Arts Center	Jasmax	6,432	\$53,000,000	Not-for-profit
Warwick Arts Centre	Coventry	UK	Europe	Renovation	Multifunction Arts Venue	Ellis Williams Architects		\$45,800,000	Public
Western Sydney Performing Arts Centre	Sydney	Australia	Australia/New Zealand	New	Performing Arts Center	Cox Architecture		\$78,100,000	
Whitehaven Theater	Memphis, TN	US	North America	New	Performing Arts Center			\$50,000,000	Commercial
Whitehorse Centre	Nunawading	Australia	Australia/New Zealand	Expansion	Performing Arts Center		6,400	\$61,300,000	Not-for-profit
Wild Rice Theatre	Singapore	Singapore	Asia	New	Performing Arts Center		1,672	\$15,000,000	Not-for-profit
Woolwich Creative District	London	UK	Europe	New	Cultural Hub/District	Bennetts Associates Architects	16,500	\$43,000,000	Public
Wuhan Metro Museum	Wuhan	China	Asia	New	Museum/Gallery	GreenbergFarrow	13,935	\$40,800,000	Public
York Castle Museum	York	UK	Europe	Renovation	Museum/Gallery			\$22,200,000	Public



The Yard at Chicago Shakespeare Theatre. Chicago, USA. Completed in 2017.

All Projects Tracked: Completed

Name	City/State	Country	Region	Project Type	Building Type	Architect	Square Meters	Cost in US dollars	Org Type
Aerospace Bristol Museum	Bristol	UK	Europe	New	Museum/Gallery	Purcell Architects	3,200	\$26,400,000	
Anchorage Museum	Anchorage, AK	US	North America	Expansion	Museum/Gallery	McCool Carlson Green, Architects	2,323	\$24,000,000	Public
Angkor Grand Theatre / Angkor Dynasty Entertainment Center	Siem Reap	Cambodia	Asia	New	Multifunction Arts Venue		6,000	\$15,000,000	Commercial
Ballet Memphis	Memphis, TN	US	North America	New	Performing Arts Center	archimania	3,530	\$21,000,000	Not-for-profit
Bass Museum of Art	Miami, FL	US	North America	Renovation	Museum/Gallery	Arata Isozaki and David Gauld	1,486	\$12,000,000	Not-for-profit
Beit Beirut	Beirut	Lebanon	Middle East	Renovation	Museum/Gallery	Youssef Haidar Architect DPLG		\$18,000,000	Public
Bihar Museum	Patna	India	Asia	New	Museum/Gallery	Maki and Associates	24,000	\$78,000,000	
Blanton Museum of Art	Austin, TX	US	North America	Renovation	Museum/Gallery			n/a	Not-for-profit
Boston University Theatre Complex	Boston, MA	US	North America	New	Performing Arts Center		6,967	n/a	Not-for-profit
Bridge Theatre	London	UK	Europe	New	Performing Arts Center	Haworth Tompkins		\$16,700,000	Commercial
Canada Science and Technology Museum	Ottawa	Canada	North America	Renovation	Museum/Gallery			\$63,500,000	Public
Capitol Theatre	Flint, MI	US	North America	Renovation	Performing Arts Center	DLR Group Westlake Reed Leskosky		\$37,000,000	Not-for-profit
Carmen Würth Forum	Künzelsau	Germany	Europe	New	Multifunction Arts Venue	David Chipperfield Architects	11,000	\$74,800,000	
Centro Botin	Santander	Spain	Europe	New	Multifunction Arts Venue	Renzo Piano Building Workshop with Davis Brody Bond LLP	10,285	\$98,900,000	Not-for-profit
Children's Museum of Cleveland	Cleveland, OH	US	North America	New	Museum/Gallery	AODK Architects		\$10,000,000	Not-for-profit
Cincinnati Music Hall	Cincinnati, OH	US	North America	Renovation	Performing Arts Center			\$143,000,000	Not-for-profit
Columbia University Lenfest Center for the Arts	New York, NY	US	North America	New	Multifunction Arts Venue	Renzo Piano Building Workshop with Davis Brody Bond LLP	5,574	n/a	Not-for-profit
Concrete at Alserkal Avenue	Dubai	UAE	Middle East	New	Multifunction Arts Venue	OMA	600	Withheld	Not-for-profit
Cultural Center of Beicheng Central Park	Hefei	China	Asia	New	Multifunction Arts Venue	Shenzhen Huahui Design Co.	3,400	n/a	Commercial
Elbphilharmonie	Hamburg	Germany	Europe	New	Performing Arts Center	Herzog & de Meuron	120,000	\$974,700,000	Public
Elvis Presley's Memphis Entertainment and Museum Complex	Memphis, TN	US	North America	New	Multifunction Arts Venue	HBG	18,581	\$45,000,000	Not-for-profit
Foro Boca Concert Hall	Boca del Rio	Mexico	Latin America	New	Performing Arts Center	Rojkind Arquitectos	5,410	\$18,700,000	
GRAMMY Museum Experience	Newark, NJ	US	North America	New	Museum/Gallery	KSS Architects	743	n/a	Not-for-profit
Grand Valley State University Performing Arts Center	Allendale, MI	US	North America	Expansion	Performing Arts Center		4,366	\$20,000,000	Public
Guardian Art Center	Beijing	China	Asia	New	Multifunction Arts Venue	Büro Ole Scheeren	6,320	\$303,000,000	Commercial
Highland Center for the Arts	Greensboro, VT	US	North America	New	Multifunction Arts Venue		1,301	\$14,000,000	Not-for-profit
Historical Museum Frankfurt	Frankfurt	Germany	Europe	Expansion	Museum/Gallery	Lederer Ragnarsdóttir Oei	10,034	\$56,500,000	
House of European History	Brussels	Belgium	Europe	New	Museum/Gallery	Atelier Chaix & Morel et Associés	8,000	\$68,400,000	Public
Hull New Theatre	Hull	UK	Europe	Renovation	Performing Arts Center	Hull Esteem Consortium		\$22,600,000	Public
Institute of Contemporary Art Miami	Miami, FL	US	North America	New	Multifunction Arts Venue	Aranguren + Gallegos	1,800	\$75,000,000	Not-for-profit
Japan House	Sao Paulo	Brazil	Latin America	New	Multifunction Arts Venue	Kengo Kuma and Associates	2,244	n/a	Public
Jiangsu Grand Theatre	Nanjing	China	Asia	New	Performing Arts Center	East China Architectural Design & Research Institute	150,000	\$318,000,000	Public
John Anson Ford Amphitheatre	Los Angeles, CA	US	North America	Renovation	Performing Arts Center	Levin & Associates Architects		\$72,200,000	Not-for-profit
La Seine Musicale	Paris	France	Europe	New	Performing Arts Center	Shigeru Ban Architects	36,500	\$208,000,000	Public
LEGO House Museum	Billund	Denmark	Europe	New	Museum/Gallery	BIG - Bjarke Ingels Group	12,000	n/a	Not-for-profit
Lewis Center for the Arts	Princeton, NJ	US	North America	New	Multifunction Arts Venue	Steven Holl Architects	13,471	\$330,000,000	Not-for-profit
Louvre Abu Dhabi	Abu Dhabi	UAE	Middle East	New	Museum/Gallery	Atelier Jean Nouvel	97,000	\$1,260,000,000	
Luxelakes-A4 Art Museum	Chengdu	China	Asia	Expansion	Museum/Gallery	DesignARC	3,500	n/a	Not-for-profit
Macedonian Philharmonic Orchestra Concert Hall	Skopje	Macedonia	Europe	New	Performing Arts Center			\$453,000,000	Public
Mapo Cultural Depot Park	Seoul	South Korea	Asia	New	Multifunction Arts Venue	RoA Architects	5,400	\$26,000,000	Public
Maurice and Paul Marciano Art Foundation Museum	Los Angeles, CA	US	North America	New	Multifunction Arts Venue		10,219	n/a	Not-for-profit
Minnesota Children's Museum	St. Paul, MN	US	North America	Expansion	Museum/Gallery			\$30,000,000	Not-for-profit

Name	City/State	Country	Region	Project Type	Building Type	Architect	Square Meters	Cost in US dollars	Org Type
Minsheng Wharf Public Cultural Space	Shanghai	China	Asia	New	Multifunction Arts Venue	Atelier Deshaus		\$160,000,000	
Mt. Fuji World Heritage Center	Fujinomiya	Japan	Asia	New	Multifunction Arts Venue	Shigeru Ban Architects	4,300	\$22,300,000	
Murphy Arts District	El Dorado, AR	US	North America	New	Cultural Hub/District			\$54,000,000	Not-for-profit
Musée d'arts de Nantes	Nantes	France	Europe	Renovation	Museum/Gallery	Stanton Williams	4,000	\$60,500,000	Public
Museum Barberini	Potsdam	Germany	Europe	Renovation	Museum/Gallery	Carl von Gontard	4,000	\$74,100,000	Not-for-profit
Museum of Contemporary Art Chicago	Chicago, IL	US	North America	Renovation	Museum/Gallery	Johnston Marklee	1,115	\$16,000,000	Public
Museum of Iron	Coalbrookdale	UK	Europe	Renovation	Museum/Gallery			\$20,800,000	Public
Museum of Mississippi History and Mississippi Civil Rights Museum	Jackson, MS	US	North America	New	Museum/Gallery	Perkins+Will and ECD	18,580	\$90,000,000	
Museum of Modern and Contemporary Art in Nusantara (Museum Macan)	Jakarta	Indonesia	Asia	New	Museum/Gallery	MET Studio Design	4,000	Withheld	Commercial
Museum of the American Revolution	Philadelphia, PA	US	North America	New	Museum/Gallery	Robert A. M. Stern Architects	10,963	\$150,000,000	Not-for-profit
Museum of the Bible	Washington, DC	US	North America	New	Museum/Gallery	SmithGroupJJR	39,948	\$500,000,000	Not-for-profit
Museum of the Second World War	Gdansk	Poland	Europe	New	Museum/Gallery	Studio Architektoniczne Kwadrat	6,000	\$123,500,000	Public
Museum of Warsaw	Warsaw	Poland	Europe	Renovation	Museum/Gallery		2,500	\$18,400,000	Public
National Army Museum	London	UK	Europe	Renovation	Museum/Gallery	BDP (Building Design Partnership)	2,700	\$33,000,000	Public
National Arts Centre of Canada	Ottawa	Canada	North America	Expansion	Performing Arts Center	Diamond Schmitt Architects	5,500	\$85,500,000	Public
National South China Sea Museum	Qionghai	China	Asia	New	Museum/Gallery		28,500	\$158,000,000	
National Theatre of Chaillot	Paris	France	Europe	Renovation	Performing Arts Center	Brossy & Associates	2,900	\$26,300,000	Public
New York Historical Society	New York, NY	US	North America	Renovation	Museum/Gallery		1,858	\$35,000,000	Not-for-profit
OGR Torino	Turin	Italy	Europe	New	Multifunction Arts Venue	Carlo Ratti Associati	20,000	\$112,000,000	Public
Opéra Comique	Paris	France	Europe	Renovation	Performing Arts Center	French Department of Historic Preservation		\$20,900,000	Public
Ota Art Museum and Library	Ota	Japan	Asia	New	Multifunction Arts Venue	Akihisa Hirata Architecture Office		\$18,000,000	
Palace Museum	Xiamen	China	Asia	New	Museum/Gallery		5,168	\$19,000,000	Public
Perth Theatre	Perth	UK	Europe	Renovation	Performing Arts Center			\$23,100,000	Not-for-profit
Phillip and Patricia Frost Museum of Science	Miami, FL	US	North America	New	Museum/Gallery	Grimshaw Architects and Rodriguez & Quiroga Architects Chartered	23,000	\$305,000,000	Not-for-profit
Piece Hall Cultural Quarter	Halifax	UK	Europe	Renovation	Cultural Hub/District			\$26,400,000	Public
Pierre Boulez Saal	Berlin	Germany	Europe	New	Performing Arts Center	Gehry Partners	990	\$25,900,000	Public
Pompano Beach Cultural Cente	Pompano Beach, FL	US	North America	New	Multifunction Arts Venue		4,366	\$19,800,000	Not-for-profit
Portland Japanese Garden Cultural Village	Portland, OR	US	North America	Expansion	Cultural Hub/District	Kengo Kuma and Associates	13,760	\$33,000,000	Not-for-profit
Postal Museum	London	UK	Europe	New	Museum/Gallery	Feilden Clegg Bradley Studios	2,787	\$36,100,000	Public
Remai Modern	Remai	Canada	North America	New	Museum/Gallery	KPMB	12,077	\$65,140,000	Public
SanBaoPeng Art Museum	Jingdezhen	China	Asia	New	Museum/Gallery	DL Atelier	2,700	\$23,700,000	
Science Museum of Virginia	Richmond, VA	US	North America	Expansion	Museum/Gallery	BCWH	23,310	\$12,000,000	Not-for-profit
Sea World Culture and Arts Center	Shenzhen	China	Asia	New	Multifunction Arts Venue	Maki and Associates	73,918	\$56,000,000	
Segerstrom Center for the Arts	Costa Mesa, CA	US	North America	Renovation	Performing Arts Center			\$15,000,000	Not-for-profit
Shanghai Expo Museum	Shanghai	China	Asia	New	Museum/Gallery	ECADI	46,550	\$90,000,000	Public
Sheikh Jaber Al Ahmad Cultural Centre	Kuwait City	Kuwait	Middle East	New	Cultural Hub/District	SSH	214,000	\$775,000,000	Public
Shui Cultural Center	Sandu County	China	Asia	New	Multifunction Arts Venue	West-Line Studio	13,808	n/a	
Singer Laren Museum	Laren	Netherlands	Europe	Expansion	Multifunction Arts Venue	KRFT	5,066	\$18,400,000	Not-for-profit
SPYSCAPE	New York, NY	US	North America	New	Museum/Gallery	David Adjaye Associates	5,574	n/a	Commercial
St Fagans National History Museum	Cardiff	UK	Europe	Expansion	Museum/Gallery	Purcell	5,930	\$18,000,000	Public
Staatsoper Berlin	Berlin	Germany	Europe	Renovation	Performing Arts Center			\$494,000,000	Public
Sydney Opera House Joan Sutherland Theatre	Sydney	Australia	Australia/New Zealand	Renovation	Performing Arts Center			\$55,000,000	Not-for-profit
Tate St Ives	Cornwall	UK	Europe	Expansion	Museum/Gallery	Jamie Fobert Architects	600	\$27,800,000	Public
Tenement Museum	New York, NY	US	North America	Expansion	Museum/Gallery		929	\$10,000,000	Not-for-profit
Teopanzolco Cultural Center	Morelos	Mexico	Latin America	New	Multifunction Arts Venue	Isaac Broid + PRODUCTORA	7,000	\$10,000,000	
The Espace Danse du Wilder	Montreal	Canada	North America	New	Performing Arts Center	Lapointe Magne and AEdifica	21,832	\$78,800,000	Not-for-profit
The Flea Theater	New York, NY	US	North America	New	Performing Arts Center	Architecture Research Office	1,050	\$25,000,000	Not-for-profit
The Massachusetts Museum of Contemporary Art	North Adams, MA	US	North America	Expansion	Museum/Gallery	Bruner/Cott & Associates	12,077	\$65,000,000	Not-for-profit

Name	City/State	Country	Region	Project Type	Building Type	Architect	Square Meters	Cost in US dollars	Org Type
The Mokyeonri Wood Culture Museum	Incheon	South Korea	Asia	New	Museum/Gallery	Soft Architecture Lab	549	n/a	Public
The Otto M. Budig Theater	Cincinnati, OH	US	North America	New	Performing Arts Center	GBBN Architects	2,601	\$17,500,000	Not-for-profit
The Yard at Chicago Shakespeare	Chicago, IL	US	North America	New	Performing Arts Center	Adrian Smith + Gordon Gill Architecture and Charcoalblue	3,066	\$33,000,000	Not-for-profit
Tirpitz	Blåvand	Denmark	Europe	New	Museum/Gallery	BIG - Bjarke Ingels Group	2,800	n/a	Public
Utah State University Chase Fine Arts Center	Logan, UT	US	North America	Renovation	Performing Arts Center			\$26,000,000	Not-for-profit
Vendsyssel Theatre	Hjørring	Denmark	Europe	New	Performing Arts Center	Schmidt Hammer Lassen Architects and Arkitektfirmaet Finn Ostergaard A/S	4,200	\$29,600,000	Public
Victoria and Albert Museum	London	UK	Europe	Expansion	Museum/Gallery	AL_A	6,000	\$66,700,000	Public
Wende Museum	Culver City, CA	US	North America	New	Museum/Gallery	Paravant	1,208	n/a	Not-for-profit
Wolf Museum of Exploration + Innovation	Santa Barbara, CA	US	North America	New	Museum/Gallery	AB Design Studio	2,300	\$25,000,000	Not-for-profit
Wonders of Wildlife Museum and Aquarium	Springfield, MO	US	North America	New	Museum/Gallery	Butler Rosenbury & Partners	29,730	\$80,000,000	Not-for-profit
World Expo Museum	Shanghai	China	Asia	New	Museum/Gallery	ECADI	46,550	\$90,000,000	
Xie Zilong Photography Museum	Hunan Sheng	China	Asia	New	Museum/Gallery		10,621	\$23,400,000	
Yves Saint Laurent Museum	Marrakech	Morocco	Africa	New	Museum/Gallery	Studio KO	4,000	\$17,000,000	Not-for-profit
Zaryadye Park	Moscow	Russia	Europe	New	Cultural Hub/District	Diller Scofidio + Renfro and Hargreaves Associates	120,000	\$242,700,000	Public
Zeitz Museum of Contemporary Art Africa	Cape Town	South Africa	Africa	New	Multifunction Arts Venue	Heatherwick Studios	9,300	\$41,400,000	
Zhaojun Museum	Hohhot	China	Asia	New	Museum/Gallery	CADG-Qistudio	15,092	\$134,000,000	
Zinder Cultural Center	Tiel	Netherlands	Europe	New	Multifunction Arts Venue	De Zwarte Hond	22,500	\$53,100,000	



Mok Yeon Ri. Jangsu-dong, Korea. Completed in 2017.

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An initiative of AEA Consulting, the Global Cultural Districts Network is a membership-based network that fosters cooperation and knowledge-sharing among those responsible for planning and running districts and clusters that include a significant cultural element.

Founded in 2013, GCDN provides a context for cultural leaders to discuss emerging best practice across a range of issues related to the successful creation and management of cultural districts and cultural planning around the world.

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House of European History. Brussels, Belgium. Completed in 2017.

Credits

We extend special thanks to the research team of Karlyn Benson, Laura Casale, Kate Varner Rieppel, Ekaterina Tasheva, and Natalia Vartapetova, who compiled the data for the Index.

Design: Will Brady

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